Form **990**

Extended to May 16, 2022

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

2020
Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Tax year beginning JUL 1, 2020 and ending JUN 30.

Δ	For t	he 20	20 calendar year, or tax year beginning	TITE 1 2020		TTTT OA		mapecuon
_				JUL 1, 2020 an	d ending (JUN 30,	-	
D	Check applica	able:	C Name of organization	MIT CITCHING		D Employer	identifi	cation number
_	Add	iress	TEMPLE UNIVERSITY HEAD	LTH SYSTEM				
F	char Nam		FOUNDATION					
Ļ	char	nge	Doing business as			23-2	9161	08
L	retu	m	Number and street (or P.O. box if mail is not of	delivered to street address)	Room/suite			
L	Fina retu	rn/	3509 N BROAD STREET	•	936	215-		
	term	1	City or town, state or province, country, and	d ZIP or foreign postal code		G Gross receipts		8,581,425.
	Ame	ended rn	Philadelphia, PA 1914	10		H(a) Is this a	-	
	App tion	1	F Name and address of principal officer: Mi			for subo		
	pend	ding	same as C above			1		
I	Tax-e	xemp	t status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1)	\0. \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \			ncluded? Yes No
			N/A	4947(a)(1) or 527	- · · · · · · · · · · · · · · · · · · ·		list. See instructions
			[37] 0 [7]	Association Other		H(c) Group e	xemptio	n number 🕨
	art I		immary	Association Other	L Year	of formation: 1	$997 _{N}$	A State of legal domicile: PA
	1				7 1			
9	3 .	FO	fly describe the organization's mission or mos	st significant activities: Temp	ore uni	versity	Hea.	Lth System
Governance	2	Cho	undation accepts contri	Ductons and make	es grai	its to s	uppo:	rt Temple
Jerr	2	Nine	ck this box if the organization disc	ontinued its operations or dispo	sed of more	than 25% of its	net ass	ets.
Ó	3	Nun	nber of voting members of the governing body	y (Part VI, line 1a)			. 3	5
ಂಶ	4	Nun	nber of independent voting members of the go	overning body (Part VI, line 1b)			4	5
0	5	100	il number of individuals employed in calendar	year 2020 (Part V. line 2a)			- =	0
Activities &	6	1015	il number of volunteers (estimate if necessary))			6	0
Ç	7 a	1 1016	ii uniferated business revenue from Part VIII, o	olumn (C), line 12			72	0.
_	b	Net	unrelated business taxable income from Form	1 990-T, Part I, line 11	***************************************		. 7b	0.
Revenue						Prior Year		Current Year
	8	Con	tributions and grants (Part VIII, line 1h)			THOI Tea	0.	0.
	9						0.	
	10	Inve	stment income (Part VIII, column (A), lines 3, 4	1 and 7d)		905,4		0.
œ	11	Othe	er revenue (Part VIII, column (A), lines 5, 6d, 8d	9 9c 10c and 11c)		305,4	-	8,581,425.
	12	Tota	I revenue - add lines 8 through 11 (must equa	I Part VIII column (A) line 40)		905,4	0.	0.
-	13	Gran	ats and similar amounts paid (Part IX, column	(A) lines 1.2)		905,4		8,581,425.
	14	Rene	efits paid to or for members (Part IX, column (0.	0.		
46	45	Sala	ries other componention employee har fit.	A), line 4)			0.	0.
Expenses	160	Drofe	ries, other compensation, employee benefits (Part IX, column (A), lines 5-10)			0.	0.
en	100	Tota	essional fundraising fees (Part IX, column (A),				0.	0.
X	120	Otha	I fundraising expenses (Part IX, column (D), lin	ne 25)	0.			
_	1 "	Otne	r expenses (Part IX, column (A), lines 11a-11d	l, 11f-24e)			36.	58.
	18	Iota	expenses. Add lines 13-17 (must equal Part i	IX, column (A), line 25)			36.	58.
	19	Reve	nue less expenses. Subtract line 18 from line	12		900,8	24.	8,581,367.
sets or		_			Beg	inning of Curren	t Year	End of Year
Sset	20		assets (Part X, line 16)			41,702,5	59.	50,305,760.
nd A	21	Total	liabilities (Part X line 26)				24.	23,859.
Ž:	22	Net a	assets or fund balances. Subtract line 21 from	line 20		41,700,5	35.	50,281,901.
_		327	3					
Unde	er pena	alties c	of perjury, I declare that I have examined this return	, including accompanying schedules	s and stateme	nts, and to the be	st of my k	knowledge and helief it is
rue,	correc	ct, and	complete. Declaration of preparer (other than office	er) js based on all information of wh	nich preparer h	nas anv knowledo	е.	me mage and bonoi, it is
			m_{l}	1/20				9093
Sigr	1		Signature of officer			Date		0-02
Here	е	1	Michael DiFranco, Assis	stant Treasurer				
			Type or print name and title			***************************************		
		Print	/Type preparer's name	Preparer's signature	I D	ate (Check	7 PTIN
aid			The Property of the Property o	1 Topardi 3 Signature		it		-
rep	arer	Firm	's name	L			elf-employed	
Jse (Only		's address			Firm's E	11/1	
Mav	the IF	RS die	cuss this return with the preparer shown abo	us? Con in about		Phone r	10.	
	1 12-23		LHA For Paperwork Reduction Act Notice	ver See instructions				Yes No
	. ,2-20	-20	- " . I of Faperwork Reduction Act Notic	e, see the separate instruction	ns.			Form 990 (2020)

Form	n 990 (2020) FOUNDATION	23-2916108	Page 2
	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		
1	Briefly describe the organization's mission:		··· <u> </u>
•	Temple University Health System Foundation accepts contri	ibutions and	
	Temple University health System Foundation accepts Contri-	T	
	makes grants to support Temple University Health System,		
	Temple University Hospital, Inc. and their affiliates that	<u>at provide</u>	
	health care services.		
2	Did the organization undertake any significant program services during the year which were not listed on the		
	prior Form 990 or 990-EZ?	Yes	X No
	If "Yes," describe these new services on Schedule O.		
_	,	Yes	V Na
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes	LA NO
	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as r	neasured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others	s, the total expenses, ar	nd
	revenue, if any, for each program service reported.		
4a	· · · · · · · · · · · · · · · · · · ·	ue \$,
	N/A for the period from 7/1/2020 through 6/30/21.		
	N/A 101 the period from //1/2020 through 0/30/21.		
4b	(Only \(\sigma\) [5]	A	,
40	(Code:) (Expenses \$ including grants of \$) (Revenue)	ie \$	
4c	(Code:) (Expenses \$ including grants of \$) (Revenue)	ıe\$	
		,	
4d	Other program services (Describe on Schedule O.)		
	(Expenses \$ including grants of \$) (Revenue \$)	

4e Total program service expenses ▶

TEMPLE UNIVERSITY HEALTH SYSTEM

Form 990 (2020) FOUNDATION
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2		<u> </u>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		<u> X</u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			l
	during the tax year? If "Yes," complete Schedule C, Part II	4		<u> X</u>
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			l
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		<u> X</u>
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		<u> X</u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<u> X</u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			3,7
	Schedule D, Part III	8		<u> </u>
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			3,7
	If "Yes," complete Schedule D, Part IV	9_		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			3,7
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		<u> X</u>
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			3,7
_	Part VI	11a		<u> </u>
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	l	v	
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	<u>X</u>	_
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			 ₩
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> </u>
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			_V
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		
f	· · · · · · · · · · · · · · · · · · ·	444		x
120	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," complete Schedule D, Part X	11f		<u> </u>
ıza	, ,	12a		x
h	Schedule D, Parts XI and XII Was the organization included in consolidated, independent audited financial statements for the tax year?	IZa		125
b	·	12b	х	
13	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	-2	Х
		14a		X
	Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	·¬a		
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	- 1.2		
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Х

TEMPLE UNIVERSITY HEALTH SYSTEM

Form 990 (2020) FOUNDATION

Part IV Checklist of Required Schedules (continued) 23-2916108 Page **4**

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			ļ ,,
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If</i> "Yes," <i>complete</i>			
	,	23	х	
24 a	Schedule J Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	23	-25	
2 70	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		x
b		24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			l
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			,,,
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	00-		x
h	"Yes," complete Schedule L, Part IV	28a 28b		X
	A family member of any individual described in line 28a? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	200		
·	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete</i>			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			٠,,
~=	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			x
20	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pai	rt V Statements Regarding Other IRS Filings and Tax Compliance	1 00		
	Check if Schedule O contains a response or note to any line in this Part V			
	. , ,		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
b				
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	Х	
		_	$\Omega\Omega\Omega$	

Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a	_		7,7
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	- -		~
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
Va	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	0a		
b	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	OD.		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7с		х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
40-	amounts due or received from them.)	40-		
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b	12a		
13	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Is the organization licensed to issue qualified health plans in more than one state?	13a		
a	Note: See the instructions for additional information the organization must report on Schedule O.	IJa		
h	Enter the amount of reserves the organization is required to maintain by the states in which the			
.,	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		х
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.			

Form 990 (2020)

23-2916108

Page 6

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

						X
Sec	tion A. Governing Body and Management				•	
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	į	5		
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.					
b	Enter the number of voting members included on line 1a, above, who are independent	1b	ļ	5		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with	any other			
	officer, director, trustee, or key employee?			2		X
3	Did the organization delegate control over management duties customarily performed by or under the	direc	t supervision			
	of officers, directors, trustees, or key employees to a management company or other person?			3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 99	90 wa	s filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's asset	ets?		5		X
6	Did the organization have members or stockholders?			6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or applications are considered as a second control of the contr	point	one or			
	more members of the governing body?			7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, sto	ockho	olders, or			
	persons other than the governing body?			7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year	r by th	e following:			
а	The governing body?			8a	Х	
b	Each committee with authority to act on behalf of the governing body?			8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached and the section of the section	hed a	at the			
	organization's mailing address? If "Yes." provide the names and addresses on Schedule O			9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Rev	/enue	Code.)			
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such characteristics.	apters	s, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body	befo	re filing the form?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	X	
b	$Were \ officers, \ directors, \ or \ trustees, \ and \ key \ employees \ required \ to \ disclose \ annually \ interests \ that \ could \ give \ rise$			12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	es," c	describe			
	in Schedule O how this was done			12c	X	
13	Did the organization have a written whistleblower policy?			13	X	
14	Did the organization have a written document retention and destruction policy?			14	X	
15	Did the process for determining compensation of the following persons include a review and approval	by in	dependent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
	The organization's CEO, Executive Director, or top management official			15a		X
b	Other officers or key employees of the organization			15b		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	nent w	vith a			
	taxable entity during the year?			16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	-	•			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organi					
<u> </u>	exempt status with respect to such arrangements?			16b		
	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed None					
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, an	id 990	J-1 (Section 501(c)(3)s only)	availa	ble
	for public inspection. Indicate how you made these available. Check all that apply.					
	Own website X Another's website X Upon request Other (explain			-1 C		
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, con	ntlict	ot interest policy, ar	d finan	cial	
~~	statements available to the public during the tax year.					
20	State the name, address, and telephone number of the person who possesses the organization's boo	ks an	a records			
	Michael DiFranco - 215-707-6686 3509 N. Broad Street Philadelphia PA 19140					

FOUNDATION

23-2916108

Page 7

Form 990 (2020) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII	

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization	tion nor any related	related organization compensate						sated any current officer, director, or trustee.					
(A)	(B)	Docition						(D)	(E)	(F)			
Name and title	Average	(do				າ than ເ	one	Reportable	· · · · · · · · · · · · · · · · · · ·				
	hours per	box	, unle	ss pei	rson i	son is both an rector/trustee)		compensation	compensation	amount of			
	week					ector/trustee)		from	from related	other			
	(list any hours for	lirecto						the organization	organizations (W-2/1099-MISC)	compensation from the			
	related	e or c	tee			sated		(W-2/1099-MISC)	(00-2/1099-101130)	organization			
	organizations	Individual trustee or director	Institutional trustee		yee	mpen		(W 2/ 1033 W100)		and related			
	below	dual t	ution		Key employee	st co	- E			organizations			
	line)	Indivi	Instit	Officer	Key e	Highest compensated employee	Former			, and the second			
(1) Beth Koob	1.00												
Secretary	49.00			Х		<u> </u>		0.	641,921.	84,331.			
(2) Michael DiFranco	1.00												
Assistant Treasurer	49.00			Х				0.	250,189.	31,090.			
(3) Nicholas Barcellona	1.00	-											
Treasurer (from 10/14/20)	49.00			Х		_		0.	187,865.	14,649.			
(4) Charna Wright Asst Secretary	1.00	-		х				0.	02 542	10 542			
(5) Chip W. Marshall, III	1.00			^		\vdash		0.	83,542.	19,543.			
Member; President		Х		Х				0.	0.	0.			
(6) Charles W. Lockyer, Jr.	1.00	25						•	•	•			
Member (from 10/27/20)	5.00	Х						0.	0.	0.			
(7) Daniel Polett	1.00												
Member	2.00	Х						0.	0.	0.			
(8) Sandra Harmon-Weiss	1.00												
Ex Officio		Х						0.	0.	0.			
(9) Christopher McNichol	1.00	1								_			
Member (from 10/28/19)	8.00	Х				_		0.	0.	0.			
		-											
		1											
		-											
						_							
		-											
					\vdash	\vdash	1						
		1											

ı aı	t VII Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	d Hig	ghes	st C	ompensated Employee	s (continued)				
	(A) Name and title Avi		(do box		Posi heck i	C) ition more rson i	1 than is botl	one n an	(D) Reportable compensation	(E) Reportable compensatio	n	an	(F) timate nount	
		week (list any hours for related organizations below	tee or director	Institutional trustee			Highest compensated employee		from the organization (W-2/1099-MISC)	from related organization (W-2/1099-MIS	s	com fr org and	other pensa om th anizat d relat anizati	e ion ed
		line)	Indiv	Insti	Officer	Key	High	Former						
1b	Subtotal						<u> </u>		0.	1,163,51		14:	9,6	
	Total from continuation sheets to Part VI Total (add lines 1b and 1c)							>	0.	, , .		14	9,6	0. 13.
2	Total number of individuals (including but n compensation from the organization	ot limited to th	ose	liste	d ab	ove	e) wh	o re	eceived more than \$100,	000 of reportable	•		Yes	(
3	Did the organization list any former officer,											3	res	No X
4	line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su and related organizations greater than \$150	ım of reportabl	е сс	mpe	ensa	tion	and	oth		he organization		4	Х	Λ
5	Did any person listed on line 1a receive or a rendered to the organization? If "Yes," com	accrue comper	ısati	on fr	om	any	unre	elate	ed organization or individ	dual for services		5		Х
Sec	tion B. Independent Contractors	proto Corrodan	<i>-</i>		<u> </u>		<u> </u>						·	
1	Complete this table for your five highest co the organization. Report compensation for	•	-								pensat	tion fro	om	
	(A) Name and business	address	N	ONE	<u> </u>				(B) Description of s	ervices	С	(Compe) nsatio	n
								-						
2	Total number of independent contractors (in \$100,000 of compensation from the organic		ot lir	nited	d to 1	thos	_	ted	above) who received mo	ore than				

Form 990 (2020)

Page 9

TEMPLE UNIVERSITY HEALTH SYSTEM

Form 990 (2020) FOUNDAT
Part VIII Statement of Revenue FOUNDATION

			Check if Schedule O	conta	ains a re	esponse	or note to anv lir	ne in this Part VIII			
							,	(A)	(B)	(C)	(D)
								Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
									function revenue	business revenue	sections 512 - 514
S S	1		Federated campaigns			1a					
ant	•					1b		-			
9			Membership dues Fundraising events		· · · · · · -	1c		-			
Ţţ,			Related organizations			1d		-			
Contributions, Gifts, Grants and Other Similar Amounts								-			
Sir			Government grants (contri			1e		-			
utio		f	All other contributions, gifts,								
έş			similar amounts not included		··· -	1f		-			
		-	Noncash contributions included in		_	1g \$					
O g		n	Total. Add lines 1a-1f								
							Business Code				
<u>ic</u>	2	2 a	-								
er re		b	-								
n S		С									
Jrar Sev		d									
Program Service Revenue		е									
-			All other program service								
			Total. Add lines 2a-2f								
	3	3	Investment income (include					0.550.010			0.550.010
			other similar amounts)					8,558,819.			8,558,819.
	4		Income from investment of		-	-					
	5	5	Royalties								
					(1)	Real	(ii) Personal				
	6	a	Gross rents	6a				-			
		b	Less: rental expenses	6b				-			
		С	Rental income or (loss)	6с							
		d	Net rental income or (loss)	·							
	7	a	Gross amount from sales of		- 	curities	(ii) Other				
			assets other than inventory	7a	- :	22,606.					
		b	Less: cost or other basis								
ne			and sales expenses	7b		0.					
Ver		С	Gain or (loss)	7с		22,606.					
Be		d	Net gain or (loss)			<u>,</u>	<u></u>	22,606.			22,606.
her Revenue	8	3 a	Gross income from fundraising	ng eve	ents (no	ot					
₽			including \$			of					
			contributions reported on	line '	1c). Se	e					
			Part IV, line 18			8a					
		b	Less: direct expenses			8b					
		С	Net income or (loss) from	fundı	raising	events	<u></u>				
	9) a	Gross income from gamin								
			Part IV, line 19								
		b	Less: direct expenses			9b					
		С	Net income or (loss) from	gami	ing acti	ivities					
	10) a	Gross sales of inventory, I	ess r	eturns						
			and allowances			10a	3				
		b	Less: cost of goods sold			10k					
		С	Net income or (loss) from	sales	of inve	entory					
ر _د							Business Code				
o a	11	l a									
ane		b									
Miscellaneous Revenue		С									
Aisc B		d	All other revenue								
_			Total. Add lines 11a-11d				•				
	12	2	Total revenue. See instruction	ns				8,581,425.	0.	0.	8,581,425.

TEMPLE UNIVERSITY HEALTH SYSTEM FOUNDATION

Form 990 (2020) FOUNDATION
Part IX Statement of Functional Expenses

	Check if Schedule O contains a response		this Part IX		X
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
_	trustees, and key employees				
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan accruals and contributions (include				
0	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (nonemployees):				
a	Management				
b	• • • • • • • • • • • • • • • • • • • •				
d	5				
e	Lobbying Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
a a					
9	column (A) amount, list line 11g expenses on Sch 0.)	58.		58.	
12	Advertising and promotion				
13	Office expenses				
14	Information technology				
15	Royalties				
16	Occupancy				
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance				
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
a					
b					
С					
d					
	All other expenses	58.	^	58.	0
<u>25</u>	Total functional expenses. Add lines 1 through 24e	50.	0.	38.	0.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2020)
Part X Balance Sheet

Par	t X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		1	
	2	Savings and temporary cash investments	14,268,860.	2	14,278,767.
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	259,527.	4	208,913.
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
				6	
ţ	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
Ž	9	Prepaid expenses and deferred charges		9	
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a			
	b	Less: accumulated depreciation 10b		10c	
	11	Investments - publicly traded securities		11	29,259,293.
	12	Investments - other securities. See Part IV, line 11		12	6,558,787.
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11		15	FO 20F 7CO
	16	Total assets. Add lines 1 through 15 (must equal line 33)		16	50,305,760.
	17	Accounts payable and accrued expenses		17	23,859.
	18	Grants payable		18	
	19	Deferred revenue		19	
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
es	22	Loans and other payables to any current or former officer, director,			
<u> </u>		trustee, key employee, creator or founder, substantial contributor, or 35%			
Liabilities	00	controlled entity or family member of any of these persons		22	
	23	Secured mortgages and notes payable to unrelated third parties		23 24	
	24 25	Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third		24	
	25	parties, and other liabilities not included on lines 17-24). Complete Part X			
				25	
	26	of Schedule D Total liabilities. Add lines 17 through 25	2 024	26	23,859.
	20	Organizations that follow FASB ASC 958, check here			20,000
es		and complete lines 27, 28, 32, and 33.			
au	27	Net assets without donor restrictions		27	
3ali	28	Net assets with donor restrictions		28	
힏		Organizations that do not follow FASB ASC 958, check here X			
교		and complete lines 29 through 33.			
p	29	Capital stock or trust principal, or current funds	38,190,000.	29	38,190,000.
Sets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	0.
As	31	Retained earnings, endowment, accumulated income, or other funds	2 542 525	31	12,091,901.
Net Assets or Fund Balances	32	Total net assets or fund balances		32	50,281,901.
-	33	Total liabilities and net assets/fund balances	44 500 550	33	50,305,760.

Form **990** (2020)

Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1	8	, 58	1,4	<u> 25.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2				58.
3	Revenue less expenses. Subtract line 2 from line 1	3	8	,58	1,3	67.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	41	.,70	0,5	35.
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	50	,28	1,9	01.
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	<u>Э</u> .				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed					
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,	,			
	consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				
	review, or compilation of its financial statements and selection of an independent accountant?	·		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing					
	Act and OMB Circular A-133?			За		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed aud	dit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3h		

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Total

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

TEMPLE UNIVERSITY HEALTH SYSTEM **Employer identification number** Name of the organization FOUNDATION 23-2916108 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 3 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed in your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions)) Temple University Hospital 23-2825878 3 X 0

0.

23-2916108 Page 2

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

tion A. Public Support						
dar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
Total. Add lines 1 through 3						
The portion of total contributions						
by each person (other than a						
governmental unit or publicly						
supported organization) included						
on line 1 that exceeds 2% of the						
amount shown on line 11,						
column (f)						
dar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
Amounts from line 4						
Gross income from interest,						
dividends, payments received on						
securities loans, rents, royalties,						
and income from similar sources						
Net income from unrelated business						
activities, whether or not the						
business is regularly carried on						
· · · · · · · · · · · · · · · · · · ·						
•						
assets (Explain in Part VI.)						
• • • • • • • • • • • • • • • • • • • •	etc. (see instruction	ons)			12	
•	· ·				501(c)(3)	
			ŕ			<u></u>
tion C. Computation of Public	c Support Per	centage				
Public support percentage for 2020 (li	ne 6, column (f), c	livided by line 11,	column (f))		14	
Public support percentage from 2019	Schedule A, Part	II, line 14			15	
					nore, check this box	x and
33 1/3% support test - 2019. If the o	rganization did no	ot check a box on	line 13 or 16a, and	d line 15 is 33 1/3%	6 or more, check th	is box
						_
· · · · · · · · · · · · · · · · · · ·				· ·		
	-		*	-		
	-					
· · · · · · · · · · · · · · · · · · ·						> [
•		-	•			s ▶「
	dar year (or fiscal year beginning in) Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Total Support dar year (or fiscal year beginning in) Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) Total support. Add lines 7 through 10 Gross receipts from related activities, in first 5 years. If the Form 990 is for the organization, check this box and stop tion C. Computation of Public Public support percentage for 2020 (line Public support percentage from 2019 33 1/3% support test - 2019. If the oand stop here. The organization qualifies a 33 1/3% support test - 2019. If the oand stop here. The organization meets the facts-and-circumstances test and if the organization meets the facts-and-circumstances test more, and if the organization meets the facts-and-circumstances test more, and if the organization meets the facts-and-circumstances test more, and if the organization meets the facts-and-circumstances test more, and if the organization meets the facts-and-circumstances test more, and if the organization meets the facts-and-circumstances test more, and if the organization meet	dar year (or fiscal year beginning in) Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) Total support. Add lines 7 through 10 Gross receipts from related activities, etc. (see instructifiers 5 years. If the Form 990 is for the organization's fiorganization, check this box and stop here. First 5 years. If the Form 990 is for the organization did not stop here. The organization qualifies as a publicly support 10% -facts-and-circumstances test - 2020. If the organization did not and stop here. The organization qualifies as a publicly support 10% -facts-and-circumstances test - 2020. If the organization did not and stop here. The organization meets the facts-and-circumstances test - 2019. If the organization of the organization meets the facts-and-circumstances test. The organization organization meets the facts-and-circumstances te	dar year (or fiscal year beginning in)	dar year (or fiscal year beginning in) Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources Net income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assests (Explain in Part VI.) Gross receipts from related activities, etc. (see instructions) First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax organization, check this box and stop here tion C. Computation of Public Support Percentage Public support test - 2020. If the organization did not check the box on line 13, and line stop here. The organization qualifies as a publicly supported organization of 10% -facts-and-circumstances test. The organization qualifies as a publicly supported organization more, and if the organization meets the facts-and-circumstances test, check this box and organization meets the facts-and-circumstances test, check this box on line nore, and if the organization meets the facts-and-circumstances test, check this box on organization meets the facts-and-circumstances test, check this box on organization meets the facts-and-circumstances test, check this box on organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization meets the facts-and-circumstances test, check this box on lin mor	dar year (or fiscal year beginning in) (a) 2016 (b) 2017 (c) 2018 (d) 2019 (diffis, grants, contributions, and membership fees received. (Do not include any "unusual grants.") Tax revenues levied for the organization or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support, Subtractine 6 from line 4. to the organization on similar sources Not income from unrelated business activities, whether or not the business is regularly carried on Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI). Total support. Add lines 7 through 10 Total support Add lines 7 through 10 Total support Percentage from 2019 Schedule A, Part II, line 14 31 1/3% support test - 2020. If the organization did not check the box on line 13, and line 14 is 33 1/3% or and if the organization qualifies as a publicly supported organization 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 15, 16a, and line 15 is 33 1/39 and of the organization meets the facts-and-circumstances test. The organization on ganization meets the facts-and-circumstances test. The organization on ganization meets the facts-and-circumstances test. The organization on ganization on ganization meets the facts-and-circumstances test. The organization on ganization organization meets the facts-and-circumstances test. The organization on ganization organization meets the facts-and-circumstances test. The organization on ganization organization organization meets the facts-and-circumstances test. The organization organization organization organizati	dar year (or fiscal year beginning in)

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public	Support	now, piedee comp	note i uit ii.j				
Calendar year (or fiscal y		(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
Gifts, grants, cont membership fees include any "unus	received. (Do not						
2 Gross receipts fro merchandise sold formed, or facilitie any activity that is organization's tax	or services per- es furnished in related to the						
3 Gross receipts fro are not an unrelat- iness under section	ed trade or bus-						
4 Tax revenues levie ization's benefit at or expended on it	nd either paid to						
5 The value of service furnished by a government the organization was a service of the control o	ces or facilities vernmental unit to						
6 Total. Add lines 1	through 5						
7a Amounts included 3 received from di	on lines 1, 2, and squalified persons						
b Amounts included on lin from other than disqualit exceed the greater of \$5 amount on line 13 for the	fied persons that						
c Add lines 7a and	7b						
8 Public support. (Section B. Total S							
Calendar year (or fiscal y	rear beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 10a Gross income fror dividends, payme securities loans, re	e 6 m interest, nts received on	(1)	12/2	(2)	(4)	(7)====	(7)
b Unrelated business t	taxable income kes) from businesses						
c Add lines 10a and 11 Net income from u activities not inclu whether or not the regularly carried o	unrelated business ided in line 10b, business is						
12 Other income. Do or loss from the sa	not include gain						
13 Total support. (Add I						1	
14 First 5 years. If th		•		•	•	. , . ,	. —
check this box an Section C. Comp	d stop here						>
				(0)		145	
15 Public support pe	•		•	.,,		15	<u>%</u>
16 Public support pe Section D. Comp			•			16	%
				ing 12 galuman (f)\		47	0/
17 Investment incom						17	%
18 Investment incom	•			on line 14, and line		18 23 1/3% and line 1	% %
19a 33 1/3% support						42	▶ □
b 33 1/3% support	%, check this box and tests - 2019. If the	organization did n	ot check a box or	line 14 or line 19a	a, and line 16 is mo	ore than 33 1/3%, a	nd
	e than 33 1/3%, chec						>
20 Private foundation	n If the organization	a did not check a	hox on line 14 19	a or 19h check th	nie hay and see ing	structions	

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	Na
		res	No
	1	Х	
	2		X
	3a		X
	3b		
	3c		
	4-		X
	4a		Λ
	4b		
	4c		
	5a		X
	5b		
	5c		
	6		X
	7		X
			77
	8		X
			v
	9a		Х
	9b		Х
	9с		Х
	10a		Х
	10b		
a	an or ac	ハーヒマ	2020

Pa	t IV	Supporting Organizations (continued)			
				Yes	No
11	Has th	ne organization accepted a gift or contribution from any of the following persons?			
а	A pers	son who directly or indirectly controls, either alone or together with persons described in lines 11b and			
		elow, the governing body of a supported organization?	11a		Х
b	A fam	ily member of a person described in line 11a above?	11b		Х
		6 controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail	in Part VI.	11c		X
Sec	tion E	3. Type I Supporting Organizations			
				Yes	No
1	Did th	e governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
		supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
		ors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
		ively operated, supervised, or controlled the organization's activities. If the organization had more than one supported ization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
		orted organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	Х	
2		e organization operate for the benefit of any supported organization other than the supported			
	organ	ization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part \	/I how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	super	vised, or controlled the supporting organization.	2		Х
Sec	tion C	C. Type II Supporting Organizations			
				Yes	No
1	Were	a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trus	stees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or ma	nagement of the supporting organization was vested in the same persons that controlled or managed			
	the su	pported organization(s).	1		
Sec	tion L	D. All Type III Supporting Organizations			
		r		Yes	No
1	Did th	e organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organ	ization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	•	(ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	-	ization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2		any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organ	ization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how	_		
		ganization maintained a close and continuous working relationship with the supported organization(s).	2		
3	-	ason of the relationship described in line 2, above, did the organization's supported organizations have a			
	-	cant voice in the organization's investment policies and in directing the use of the organization's			
		ne or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
Sec	suppo tion F	orted organizations played in this regard. E. Type III Functionally Integrated Supporting Organizations	3		
1 a		the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
b		The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below.			
c		The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	truction	ام	
2		ties Test. Answer lines 2a and 2b below.	uucuon	Yes	No
a		ubstantially all of the organization's activities during the tax year directly further the exempt purposes of		100	140
u		apported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
		supported organization(s) to which the organization was responsive. In Fes, thermit are vitability supported organizations and explain how these activities directly furthered their exempt purposes,			
		the organization was responsive to those supported organizations, and how the organization determined			
		nese activities constituted substantially all of its activities.	2a		
b		e activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
		r more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
		the reasons for the organization's position that its supported organization(s) would have engaged in			
		activities but for the organization's involvement.	2b		
3		t of Supported Organizations. Answer lines 3a and 3b below.			
а		e organization have the power to regularly appoint or elect a majority of the officers, directors, or			
		es of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b		e organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its	supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

TEMPLE UNIVERSITY HEALTH SYSTEM

Schedule A (Form 990 or 990-EZ) 2020 FOUNDATION

23-2916108 Page 6

Part '	V Type III Non-Functionally Integrated 509(a)(3) Support	ing Organi	zations	
1 [Check here if the organization satisfied the Integral Part Test as a qualify	ying trust on N	ov. 20, 1970 (explain in	Part VI). See instructions
	All other Type III non-functionally integrated supporting organizations may		•	
Section	n A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 N	let short-term capital gain	1		
2 R	lecoveries of prior-year distributions	2		
3 0	Other gross income (see instructions)	3		
4 A	dd lines 1 through 3.	4		
5 D	Depreciation and depletion	5		
6 P	ortion of operating expenses paid or incurred for production or			
C	ollection of gross income or for management, conservation, or			
	naintenance of property held for production of income (see instructions)	6		
	Other expenses (see instructions)	7		
	djusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
	n B - Minimum Asset Amount	1	(A) Prior Year	(B) Current Year (optional)
1 A	ggregate fair market value of all non-exempt-use assets (see			
in	nstructions for short tax year or assets held for part of year):			
a A	verage monthly value of securities	1a		
b A	verage monthly cash balances	1b		
c Fa	air market value of other non-exempt-use assets	1c		
d T	otal (add lines 1a, 1b, and 1c)	1d		
e D	Discount claimed for blockage or other factors			
	explain in detail in Part VI):			
2 A	cquisition indebtedness applicable to non-exempt-use assets	2		
3 S	subtract line 2 from line 1d.	3		
4 C	ash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	ee instructions).	4		
5 N	let value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 M	fultiply line 5 by 0.035.	6		
	ecoveries of prior-year distributions	7		
8 M	finimum Asset Amount (add line 7 to line 6)	8		
Section	n C - Distributable Amount			Current Year
1 A	djusted net income for prior year (from Section A, line 8, column A)	1		
	inter 0.85 of line 1.	2		
3 M	finimum asset amount for prior year (from Section B, line 8, column A)	3		
	inter greater of line 2 or line 3.	4		
	ncome tax imposed in prior year	5		
	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	mergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	nally integrated	d Type III supporting orga	nization (see

Schedule A (Form 990 or 990-EZ) 2020

instructions).

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	ınizations _{(continu}	ıed)	
Secti	on D - Distributions		•		Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	s of supported organizations	S	3	
4	Amounts paid to acquire exempt-use assets		4		
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2020 from Section C, line 6			9	
	Line 8 amount divided by line 9 amount			10	
	,	(i)	(ii)		(iii)
Secti	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistribution Pre-2020	าร	Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2020				
a	From 2015				
b	From 2016				
С	From 2017				
d	From 2018				
ее	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
<u>i</u>	Carryover from 2015 not applied (see instructions)				
<u>j</u> _	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D,				
	line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
а	Excess from 2016				
b	Excess from 2017				
С	Excess from 2018				
d	Excess from 2019				
_	Evenes from 2020				

Schedule A (Form 990 or 990-EZ) 2020

TEMPLE UNIVERSITY HEALTH SYSTEM

Schedule A (Form 990 or 990-EZ) 2020 FOUNDATION 23-2916108 Page 8 Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. Part VI (See instructions.)

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

TEMPLE UNIVERSITY HEALTH SYSTEM FOUNDATION

Employer identification number 23-2916108

Pa	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line			Complete ii tile
		(a) Donor advise	d funds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in v	writing that the assets he	ld in donor advise	ed funds
	are the organization's property, subject to the organization's	exclusive legal control?		Yes I
6	Did the organization inform all grantees, donors, and donor ac	dvisors in writing that gra	nt funds can be u	used only
	for charitable purposes and not for the benefit of the donor or	r donor advisor, or for an	y other purpose o	conferring
_	impermissible private benefit?			
Pa	Tt II Conservation Easements. Complete if the org	ganization answered "Yes	s" on Form 990, F	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	on (check all that apply).	,	
	Preservation of land for public use (for example, recreat	tion or education)	Preservation of	a historically important land area
	Protection of natural habitat		Preservation of	a certified historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualifi	ied conservation contribu	ition in the form o	
	day of the tax year.			Held at the End of the Tax Ye
а	Total number of conservation easements			2a
b				
С	Number of conservation easements on a certified historic stru			
d	Number of conservation easements included in (c) acquired a	,		
	listed in the National Register			2d
3	Number of conservation easements modified, transferred, rele	eased, extinguished, or to	erminated by the	organization during the tax
	year ▶			
4	Number of states where property subject to conservation eas	sement is located		
5	Does the organization have a written policy regarding the peri	iodic monitoring, inspect	ion, handling of	
	violations, and enforcement of the conservation easements it			Yes I
6	Staff and volunteer hours devoted to monitoring, inspecting, I	handling of violations, an	d enforcing cons	ervation easements during the year
				
7	Amount of expenses incurred in monitoring, inspecting, hand	ling of violations, and ent	forcing conservat	ion easements during the year
	> \$			
8	Does each conservation easement reported on line 2(d) above			
	and section 170(h)(4)(B)(ii)?			
9	In Part XIII, describe how the organization reports conservation	on easements in its reven	ue and expense	statement and
	balance sheet, and include, if applicable, the text of the footn	ote to the organization's	financial stateme	ents that describes the
D.	organization's accounting for conservation easements.	Aut Historical Tox		han Oineilan Aasaka
Pa	ct III Organizations Maintaining Collections of Complete if the organization answered "Yes" on Form		asures, or Oti	ner Similar Assets.
			unus statement ex	ad balance about ways
ıa	If the organization elected, as permitted under FASB ASC 958			
	of art, historical treasures, or other similar assets held for pub			·
L	service, provide in Part XIII the text of the footnote to its finan			
b	If the organization elected, as permitted under FASB ASC 958			
	art, historical treasures, or other similar assets held for public	exhibition, education, or	research in iurth	erance of public service,
	provide the following amounts relating to these items:			• •
	(i) Revenue included on Form 990, Part VIII, line 1			
_	(ii) Assets included in Form 990, Part X			
2	If the organization received or held works of art, historical trea			gain, provide
	the following amounts required to be reported under FASB AS			•
a	Revenue included on Form 990, Part VIII, line 1			

	edule D (Form 990) 2020 FOUNDA:		t Historiaal T			<u> </u>			je ∠
_	organizations maintaining						(contin	ued)	—
3	Using the organization's acquisition, access	sion, and other record	s, check any of th	e following that make	significant u	use of its			
	collection items (check all that apply):								
а		C		xchange program					
b	= ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '	e	e Other						
С									
4	Provide a description of the organization's of					se in Part	XIII.		
5	During the year, did the organization solicit		·	·	ar assets		7		
D :	to be sold to raise funds rather than to be n						Yes		No
Par	reported an amount on Form 990, P		ete if the organiza	tion answered "Yes" o	on Form 990), Part IV, I	ine 9, or		
1a	Is the organization an agent, trustee, custoo	dian or other intermed	liary for contributi	ons or other assets no	t included				
	on Form 990, Part X?						Yes		No
b	If "Yes," explain the arrangement in Part XII								
		•	-				Amount		
С	Beginning balance				1c				
d	Additions during the year								
е	Distributions during the year								
f	Ending balance				l l				
2a	Did the organization include an amount on						Yes		No
	If "Yes," explain the arrangement in Part XII				•		_		
	rt V Endowment Funds. Complete								
	·	(a) Current year	(b) Prior year	(c) Two years back		ears back	(e) Four	years b	ack
1a	Beginning of year balance								
b									
С	Net investment earnings, gains, and losses								
d	Grants or scholarships								
е	Other expenditures for facilities								
	and programs								
f	Administrative expenses								
g									
2	Provide the estimated percentage of the cu	•	e (line 1a. column	(a)) held as:					
а		•	%	(,)					
b			— / -						
		%							
_	The percentages on lines 2a, 2b, and 2c sh	- "							
За	Are there endowment funds not in the poss	•	ation that are held	and administered for	the organiza	ation			
	by:						Γ	Yes	No
	(i) Unrelated organizations						3a(i)		
	(ii) Related organizations						3a(ii)		
b		ations listed as requir	red on Schedule F	??			3b		
4	Describe in Part XIII the intended uses of the								
Par	rt VI Land, Buildings, and Equipr								
	Complete if the organization answer	ed "Yes" on Form 990). Part IV. line 11a	. See Form 990. Part)	K. line 10.				
	Description of property	(a) Cost or o			Accumulate	ed	(d) Book	value	
	2000p.:.01 proporty	basis (investr	` ,	' '	lepreciation	_	(2, 200)		
	Land	· · · · · · · · · · · · · · · · · · ·		. ,					
b									
	Leasehold improvements								
	Other								
	Add lines 1a through 1e. (Column (d) must		V salven (D) line	100)					0.

Schedule D (Form 990) 2020

Schedule D (Form 990) 2020 FOUNDATION		23	-2916108 Page 3
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	I1b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A) Limited Partnerships	3,612,241.	End-of-Year Market	Value
(B) Alternative Funds	2,946,546.	End-of-Year Market	Value
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	6,558,787.		
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	I1c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	I1d. See Form 990, Part X, line 15.	
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	. 15)	>	
Part X Other Liabilities.		•	
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1		
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(0)			

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII Schedule D (Form 990) 2020

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

Schedule D (Form 990) 2020

Part XI | Reconciliation FOUNDATION 23-2916108 Page 4

Par				
	Complete if the organization answered "Yes" on Form 990, Part I			
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1		
	Net unrealized gains (losses) on investments			
b	Donated services and use of facilities			
С	Recoveries of prior year grants			
d	,	•		
	Add lines 2a through 2d			
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1.1		
	Investment expenses not included on Form 990, Part VIII, line 7b			
	Other (Describe in Part XIII.)			
С	Add lines 4a and 4b			
5 Dar	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line T XII Reconciliation of Expenses per Audited Financial	Statements With Expens	5	
Pai		-	ses per neturn.	
	Complete if the organization answered "Yes" on Form 990, Part I			
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 - 1		
а	Donated services and use of facilities			
b	• • • • • • • • • • • • • • • • • • • •			
С	Other losses			
	Other (Describe in Part XIII.)	•		
	Add lines 2a through 2d			
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1.1		
	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
h				
	Other (Describe in Part XIII.)	4b		
С	Other (Describe in Part XIII.) Add lines 4a and 4b	4b		
с 5	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I. lir	4b		
c 5 Par	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line t XIII Supplemental Information.	4b	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line t XIII Supplemental Information.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	
c 5 Par Provi	Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. linet XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 1.	ne 18.) nd 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and	5	

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Department of the Treasury

TEMPLE UNIVERSITY HEALTH SYSTEM FOUNDATION

 $Employer\ identification\ number \\ 23-2916108$

Questions Regarding Compensation Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: X a Receive a severance payment or change-of-control payment? 4a Х **b** Participate in or receive payment from a supplemental nonqualified retirement plan? 4b X c Participate in or receive payment from an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation 5 contingent on the revenues of: Х a The organization? 5a Х Any related organization? 5b If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: X a The organization? 6a X **b** Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III X 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III Х 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Derients	(6)(1)-(0)	reported as deferred on prior Form 990
(1) Beth Koob	(i)	0.	0.	0.	0.	0.	0.	0.
Secretary	(ii)	506,791.	51,881.	83,249.	52,759.	31,572.	726,252.	0.
(2) Michael DiFranco	(i)	0.	0.	0.	0.	0.	0.	0.
Assistant Treasurer	(ii)	235,489.	14,700.	0.	0.	31,090.	281,279.	0.
(3) Nicholas Barcellona	(i)	0.	0.	0.	0.	0.	0.	0.
Treasurer (from 10/14/20)	(ii)	162,865.	25,000.	0.	5,971.	8,678.	202,514.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

TEMPLE UNIVERSITY HEALTH SYSTEM

SCHEDULE 0

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

TEMPLE UNIVERSITY HEALTH SYSTEM FOUNDATION

Employer identification number 23-2916108

Form 990, Part I, Line 1, Description of Organization Mission: University Health System, Inc. and Temple University Hospital, Inc. and their affiliates that provide health care services.

Form 990, Part VI, Section A, line 6:

The sole member of the organization is Temple University Hospital, Inc. The member has the power to appoint and remove the organization's Board of Directors. The approval of the member is required for any of the following actions by the organization, (a) any dissolution or liquidation, (b) any merger, (c) any amendments to the articles of incorporation, (d) any amendments to the bylaws regarding the member, the number of directors, quorum or voting requirements, (e) the sale, pledge, lease (but only a lease from the organization of substantially all of the organization's real property), or transfer of the assets of the organization other than transactions occurring in the ordinary course of business, (f) the issuance or assumption of any indebtedness in excess of five hundred thousand (\$500,000) and (g) the execution of any contract providing for the management of the organization.

Form 990, Part VI, Section A, line 7a:

Please refer to the response for question 6

Form 990, Part VI, Section A, line 7b:

Please refer to the response for question 6

Form 990, Part VI, Section B, line 11b:

Name of the organization TEMPLE UNIVERSITY HEALTH SYSTEM FOUNDATION

Employer identification number 23-2916108

After review by management and outside tax counsel, the 990 and 990T (if any) are posted to the website of the Secretarys Office. Each Board member is contacted and provided with the web address. A Board member without internet access is provided a paper copy to review. The website and paper mailing have an overview of the 990 and 990T preparation process and internal reviews. Each Board member is asked to review the 990 and 990T within 2 weeks and contact the Chief Financial Officer with any questions.

Form 990, Part VI, Section B, Line 12c:

The Office of the Secretary provides each director and officer with copies of the Conflict of Interest Policy and a disclosure statement to be completed on an annual basis. The Office of the Secretary reviews the completed disclosure statements which are then reviewed in summary format by a committee of the Board of Directors and any recommended actions are presented to the full Board of Directors. In addition to completing the annual disclosure statement, directors and officers must disclose potential or actual conflicts on an ongoing basis as matters arise. All disclosures are evaluated and a determination of whether a conflict exists is made by the Board or a committee of the Board.

All employees are subject to a conflict of interest policy that is monitored by the Office of the Secretary.

Form 990, Part VI, Section B, Line 15:

There is a compensation committee that reviews and approves all total compensation of executive / key personnel at Temple University Health

System through an evaluation performed by an external compensation expert before the compensation is approved.

Name of the organization TEMPLE UNIVERSITY HEALTH SYSTEM FOUNDATION	Employer identification number 23-2916108
Form 990, Part VI, Section C, Line 19:	
The unaudited internal financial statements of Temple Univ	ersity Health
System and certain of its related organizations are distri	buted and made
available to the public at the end of each quarter per the	Health System's
Continuing Disclosure Agreement through Digital Assurance	Corp (DAC), the
Municipal Services Reporting Boards EMMA disclosure site a	and the Health
System's financial web site. The annual audited financial	statements are
also released to the public in the same manner. To the ext	ent required by
applicable law, the organization makes its governing docum	ents available to
the public upon request.	
Form 990, Part IX, Line 11g, Other Fees:	
Bank Fees:	
Program service expenses	0.
Management and general expenses	58.
Fundraising expenses	0.
Total expenses	58.
Total Other Fees on Form 990, Part IX, line 11g, Col A	58.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service

Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

TEMPLE UNIVERSITY HEALTH SYSTEM

Open to Public Inspection **Employer identification number** 23-2916108

OMB No. 1545-0047

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. (d) (f) (a) (b) (c) (e) Name, address, and EIN (if applicable) Primary activity Legal domicile (state or Total income End-of-year assets Direct controlling of disregarded entity entity foreign country)

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	,		g) 512(b)(13) rolled tity?
				501(c)(3))		Yes	No
Temple University of the Commonwealth System							
of Higher Ed - 23-1365971, 1330 W Berks St,							
Philadelphia, PA 19122	Education	Pennsylvania	501c3	Line 2	N/A		X
Temple University Health System - 23-2825881					Temple University		
3509 N Broad Street Room 936 c/o TUHS Legal					of the		
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 12a, I	Commonwealth		X
Temple University Hospital, Inc - 23-2825878							
3509 N Broad Street Room 936 c/o TUHS Legal					Temple University		
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 3	Health System Inc		X
TUH - Jeanes Campus Auxiliary - 23-1917776					Temple Temple		
3509 N Broad Street Room 936 c/o TUHS Legal	1				University		
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 10	Hospital, Inc.		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

FOUNDATION

See Part VII for Continuations

Schedule R (Form 990) 2020

23-2916108 Schedule R (Form 990)

Part II Continuation of Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr	g) 512(b)(13) rolled zation?
•		Toroign oddinary)		501(c)(3))		Yes	No
Temple Physicians Inc - 23-2790607							
3509 N Broad Street Room 936 c/o TUHS Legal					Temple University		
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 10	Health System Inc		Х
Temple Health Transport Team Inc -							
75-3084023, 3509 N Broad Street Room 936 c/o					Temple University		
TUHS Legal, Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 10	Health System Inc		Х
Episcopal Hospital - 23-1365351							
3509 N Broad Street Room 936 c/o TUHS Legal	7				Temple University		
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 12a, I	Hospital Inc		Х
American Oncologic Hospital - 23-1352156							
3509 N Broad Street Room 936 c/o TUHS Legal	7				Temple University		
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 3	Health System Inc		Х
Institute for Cancer Research - 23-6296135					American		
3509 N Broad Street Room 936 c/o TUHS Legal	7				Oncologic		
Philadelphia, PA 19140	Health Care	Delaware	501c3	Line 4	Hospital		Х
Fox Chase Cancer Medical Group - 45-4540585					American		
3509 N Broad Street Room 936 c/o TUHS Legal	7				Oncologic		
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 3	Hospital		Х
Fox Chase Network, Inc - 23-2467337					American		
3509 N Broad Street Room 936 c/o TUHS Legal	7				Oncologic		
Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 12b, II	Hospital		Х
Temple Faculty Practice Plan, Inc							
83-1002191, 3509 N Broad Street Room 936 c/o	7				Temple University		
TUHS Legal, Philadelphia, PA 19140	Health Care	Pennsylvania	501c3	Line 3	Health System Inc		Х
	7						
	7						
	7						
	7						
	1						

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	hare of total Share of Dispressionate Code V-I		Code V-UBI	General c	Percentage	
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes No	<u> </u>
	1										
	1										
	1										
	1										
	1			1					1		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	512(t contr ent	tion b)(13) rolled tity?
TUHS Insurance Company, Ltd - 98-1203189 3509 N Broad Street Room 936 c/o TUHS Legal Philadelphia, PA 19140	Reinsurance	Bermuda	TUHS, Inc.					103	X
Fox Chase Ltd - 23-2396731 3509 N Broad Street Room 936 c/o TUHS Legal Philadelphia, PA 19140	Health Care		American Oncologic Hospital	C CORP					X

Page 3

Yes No

1a

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b	o Gift, grant, or capital contribution to related organization(s)				_1b		Λ
С	Gift, grant, or capital contribution from related organization(s)				1c		Х
d Loans or loan guarantees to or for related organization(s)							
е	Loans or loan guarantees by related organization(s)				1e		X
f	Dividends from related organization(s)				1f		X
g	Sale of assets to related organization(s)				1g		X
	Purchase of assets from related organization(s)				1h		X
i	Exchange of assets with related organization(s)				1i		X
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		X
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		X
Performance of services or membership or fundraising solicitations for related organization(s)							
	n Performance of services or membership or fundraising solicitations by related organization(s)				1m	X	
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n		X
0	Sharing of paid employees with related organization(s)				10		X
р	Reimbursement paid to related organization(s) for expenses				1 p		X
q	Reimbursement paid by related organization(s) for expenses				1q		X
	Other transfer of cash or property to related organization(s)				1r		X
S	Other transfer of cash or property from related organization(s)				1s		X
2	If the answer to any of the above is "Yes," see the instructions for information on who must com-	nplete thi	is line, including covered re	elationships and transaction thresholds.			
	(a) (b) Name of related organization Transact type (a)	tion	(c) Amount involved	(d) Method of determining amount inv	olved		
1)							
2)							
3)							
4)							
5)							
6)							
32160	63 10-28-20			Schedule l	R (Forr	n 990	2020

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Dispretion allocat	opor- late tions?	Genera manag partn Yes	(k) Al or Percentage ging ownership
									000) 0000

Part VII Supplemental Information Provide additional information for responses to questions on Schedule R. See instructions.
Part II, Identification of Related Tax-Exempt Organizations:
Name of Related Organization:
Temple University Health System
Direct Controlling Entity: Temple University of the Commonwealth System of
Higher Ed